

# **Battle Command in the Storm: Lieutenant General Franks and VIII Corps**



## **Battle Command Storm Lieutenant General**

**John T. Ryan**

## **Battle Command Storm Lieutenant General:**

Battle Command in the Storm John T. Ryan, Army command and general staff coll fort leavenworth ks school of advanced military studies, U.S. Army Command and General Staff College. School of Advanced Military Studies, 1998 This study examines the concept of battle command from a modern historical perspective. It analyzes the decision making and leadership displayed by Lieutenant General Franks during the planning preparation and execution of Operation Desert Storm to determine if General Franks exhibited the principles of battle command. Decision making and leadership are the two major components of battle command a concept championed by Franks following Desert Storm and as such serve to frame the discussion. As the commander of the U S VII Corps during Operation Desert Storm General Franks made decisions that had tactical operational and strategic implications. These decisions directly affected the lives and actions of the over 142 000 U S and British service members assigned to his command. The results were overwhelmingly successful but many criticized him for being too cautious and conservative. This study investigates if the criticism founded in fact or whether General Franks was merely striking the best balance possible between decision making and leadership on the battlefield. To accomplish this the paper is divided into four parts. The first part briefly describes why the Army made a doctrinal shift from the previous term command and control to the current concept of battle command. The next section recounts how General Franks set the stage for VII Corps later actions during the planning and preparations for the ground offensive. Third is an outline of the major events involving VII Corps during the conduct of the ground war and an analysis of the key decisions General Franks made during each of the four days. The discussion focuses on the complexity of decision making at the senior tactical level and uses the aspects of decision making and leadership as points of analysis. The final section draws conclusions about General Franks performance as a battle commander during Operation Desert Storm.

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concept of battle command The next section recounts how General Franks set the stage for VII Corps later actions during the planning and preparations for the ground offensive Third is an outline of the major events involving VII Corps during the conduct of the ground war and an analysis of the key decisions General Franks made during each of the four days The discussion focuses on the complexity of decision making at the senior tactical level and uses the aspects of decision making and leadership as points of analysis The final section draws conclusions about General Franks performance as a battle commander during Operation Desert Storm It reviews the decisions General Franks made and assesses if a decision was required when the decision was required and what decision General Franks made Further the conclusions address the leadership attributes demonstrated by General Franks in carrying out his decisions It evaluates how well he directed the forces under his command and the moral character he demonstrated while leading VII Corps The book closes with the conclusion that General Franks did measure up to the paradigm of battle command The decisions he made although not perfect were the most prudent choices among a list of imperfect options

**Battle Command in the Storm** John T. Ryan,1998

**Battle Command In The Storm: Lieutenant General Franks And VII Corps** Major John T.

Ryan,2014-08-15 This study examines the concept of battle command from a modern historical perspective It analyzes the decision making and leadership displayed by Lieutenant General Franks during the planning preparation and execution of Operation Desert Storm to determine if General Franks exhibited the principles of battle command Decision making and leadership are the two major components of battle command a concept championed by Franks following Desert Storm and as such serve to frame the discussion As the commander of the U S VII Corps during Operation Desert Storm General Franks made decisions that had tactical operational and strategic implications These decisions directly affected the lives and actions of the over 142 000 U S and British service members assigned to his command The results were overwhelmingly successful but many criticized him for being too cautious and conservative This study investigates if the criticism founded in fact or whether General Franks was merely striking the best balance possible between decision making and leadership on the battlefield

Life of Lieutenant-General Nathan Bedford Forrest John Allan Wyeth,1908

**Hart's Annual Army List, Militia List, and Imperial Yeomanry List** ,1895

**Hart's Annual Army List, Special Reserve List, and Territorial**

**Force List** ,1850

The New Annual Army List, Militia List, and Yeomanry Cavalry List ,1881

**Lee and Longstreet at High Tide** Helen Dortch Longstreet,1904

**Dictionary of National Biography** ,1887

Dictionary of National Biography Leslie Stephen,Sir Sidney Lee,1888

**Appleton's Annual Cyclopædia and Register of Important Events of the Year ...** ,1881

The Dictionary of National Biography, Founded in 1882 by George Smith ,1922

**The Dictionary of National Biography** Leslie Stephen,Sir Sidney Lee,1921

*History of the Royal Irish Rifles* George Brenton Laurie,1914

In 1881 the 83rd County of Dublin Regiment of Foot was linked to the 86th Royal County Down Regiment of Foot thus forming

the 1st and 2nd Battalions of a new regiment the Royal Irish Rifles In 1921 the designation was changed to the Royal Ulster

Rifles This regimental history extends over a period of 120 years beginning with the raising of the 83rd and 86th in 1793 and ending in 1912 The author has done a thorough job with this book so I was more than a bit surprised to read in the Foreword by the Colonel of the Regiment in his 98th year his reference to this little book that I have before me when you could do with a porter to carry it for you This is a goldmine for the genealogist or medallist for not only does the detail of the text abound with the names of personnel but also there is the complete list of officers who served in the 83rd 86th and after 1881 the Royal Irish Rifles The information against each name gives date of commission or date of transferring from another regiment dates of subsequent promotions and the date he left the regiment and the reason such as retired resigned half pay died transferred to Indian Army or to another regiment etc Another list gives the names of other ranks awarded the DCM showing campaign and reason for the award and yet another names the officers who received the Military General Service Medal for service in the Peninsular War and which clasps were awarded Another appendix lists the succession of Colonels 83rd 86th and Royal Irish Rifles with details of their military careers This is a very good history which begins with the raising of the regiments and continues with each chapter devoted to one or the other regiments for a specific period Thus for example Chapter III is headed Eighty sixth Regiment 1793 1799 and Chapter VIII Eighty third Regiment 1805 1817 Most of the 83rd's Battle Honours were won in the Peninsular War where it took part in the campaign from 1809 to 1814 both regiments were in India during the same period 1842 1859 The narrative not only describes in great detail the actions battles and skirmishes with casualties but also all other events in the life of the regiments moves rations clothing equipment strength returns correspondence and so on The maps are very good and finally there is a chapter on dress the Colours and medals It is the story of a regiment     History of Our War with Spain, Including Battles on Sea and Land James Rankin Young, Joseph Hampton Moore, 1898     Officers of the Army and Navy (volunteer) who Served in the Civil War William Henry Powell, 1893

Battles and Leaders of the Civil War Robert Underwood Johnson, Clarence Clough Buel, 1888 Donated by Lloyd D Miller  
    New Annual Army List, Militia List, and Indian Civil Service List ... , 1894     **History of the Sixteenth, the Queen's, Light Dragoons (lancers), 1959 to 1912** Henry Graham, 1912

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### **Table of Contents Battle Command Storm Lieutenant General**

1. Understanding the eBook Battle Command Storm Lieutenant General
  - The Rise of Digital Reading Battle Command Storm Lieutenant General
  - Advantages of eBooks Over Traditional Books
2. Identifying Battle Command Storm Lieutenant General
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an eBook Battle Command Storm Lieutenant General
  - User-Friendly Interface
4. Exploring eBook Recommendations from Battle Command Storm Lieutenant General
  - Personalized Recommendations
  - Battle Command Storm Lieutenant General User Reviews and Ratings
  - Battle Command Storm Lieutenant General and Bestseller Lists

5. Accessing Battle Command Storm Lieutenant General Free and Paid eBooks
  - Battle Command Storm Lieutenant General Public Domain eBooks
  - Battle Command Storm Lieutenant General eBook Subscription Services
  - Battle Command Storm Lieutenant General Budget-Friendly Options
6. Navigating Battle Command Storm Lieutenant General eBook Formats
  - ePUB, PDF, MOBI, and More
  - Battle Command Storm Lieutenant General Compatibility with Devices
  - Battle Command Storm Lieutenant General Enhanced eBook Features
7. Enhancing Your Reading Experience
  - Adjustable Fonts and Text Sizes of Battle Command Storm Lieutenant General
  - Highlighting and Note-Taking Battle Command Storm Lieutenant General
  - Interactive Elements Battle Command Storm Lieutenant General
8. Staying Engaged with Battle Command Storm Lieutenant General
  - Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers Battle Command Storm Lieutenant General
9. Balancing eBooks and Physical Books Battle Command Storm Lieutenant General
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection Battle Command Storm Lieutenant General
10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
11. Cultivating a Reading Routine Battle Command Storm Lieutenant General
  - Setting Reading Goals Battle Command Storm Lieutenant General
  - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Battle Command Storm Lieutenant General
  - Fact-Checking eBook Content of Battle Command Storm Lieutenant General
  - Distinguishing Credible Sources
13. Promoting Lifelong Learning

- Utilizing eBooks for Skill Development
- Exploring Educational eBooks

14. Embracing eBook Trends

- Integration of Multimedia Elements
- Interactive and Gamified eBooks

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