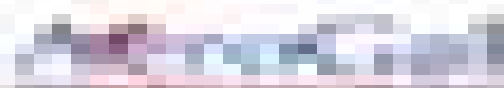




AIRBUS

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FLIGHT CREW OPERATING MANUAL

This manual contains the operating procedures and information for the flight crew of the Airbus A320neo and A321neo aircraft. It is intended for use by the flight crew only and should be read carefully before flight. The manual is divided into several sections, including: General Information, Normal Procedures, Abnormal Procedures, and Emergency Procedures. The flight crew should refer to this manual for all operating procedures and information.

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