

Building Project Management Centers of Excellence

Dennis Bolles

Building Project Management Centers Of Excellence

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Building Project Management Centers Of Excellence:

Building Project-Management Centers of Excellence Dennis Bolles,2002-09-06 It s been shown again and again that business components from R D to systems engineering to manufacturing can benefit from a project centered management approach Now organizations that have had success at the departmental or divisional level are taking the project management approach to new levels adopting PM standards into across the board management philosophies and business strategies This new model is known as the Project Management Center of Excellence PMCoEs need every group within the organization to work under the PM model but more important they need the proper tools to implement PM standards in new areas A crucial tool in developing project management objectives across the company this book covers Positioning project management as a business strategy Creating and managing an organizational PM portfolio Education training and internal PM certification programs Classifying projects benchmarking and mapping a methodology [The PMOSIG Program Management Office Handbook](#) Craig J. Letavec,Dennis Bolles,2011 This handbook developed by the Project Management Institutes Program Management Office Specific Interest Group PMOSIG provides practical guidance to the project Management and PMO community on a variety of topics in the areas of PMO Strategic and Tactical Management PMO Governance PMO Services PMO Set up and Execution and PMO Performance and Maturity It features insightful contributions from more than 20 subject matter experts successful practitioners distinguished authors and thought leaders with a variety of backgrounds and experiences from around the World The authors include best practices and case studies for successfully aligning PMOs to business objectives and delivering benefits ROI as well as numerous proven tools templates policies procedures standards methodologies and processes for successfully developing and managing PMOs and for expanding their scope of services

[Reconstructing Project Management](#) Peter W. G. Morris,2013-03-08 This hugely informative and wide ranging analysis on the management of projects past present and future is written both for practitioners and scholars Beginning with a history of the discipline s development Reconstructing Project Management provides an extensive commentary on its practices and theoretical underpinnings and concludes with proposals to improve its relevancy and value Written not without a hint of attitude this is by no means simply another project management textbook The thesis of the book is that it all depends on how you define the subject that much of our present thinking about project management as traditionally defined is sometimes boring conceptually weak and of limited application whereas in reality it can be exciting challenging and enormously important The book draws on leading scholarship and case studies to explore this thesis The book is divided into three major parts Following an Introduction setting the scene Part 1 covers the origins of modern project management how the discipline has come to be what it is typically said to be how it has been constructed and the limitations of this traditional model Part 2 presents an enlarged view of the discipline and then deconstructs this into its principal elements Part 3 then reconstructs these elements to address the challenges facing society and the implications for the discipline in the years ahead A final

section reprises the sweep of the discipline's development and summarises the principal insights from the book. This thoughtful commentary on project and program and portfolio management as it has developed and has been practiced over the last 60 plus years and as it may be over the next 20 to 40 draws on examples from many industry sectors around the world. It is a seminal work required reading for everyone interested in projects and their management.

Managing Technology-Based Projects Hans J. Thamhain, 2014-03-12 **A GUIDE TO EFFECTIVE PROJECT MANAGEMENT IN TECHNOLOGY BASED FIRMS** Used effectively project management can increase a firm's market share, product quality and customer satisfaction. Though technology based companies place themselves at a competitive disadvantage if they neglect this strategic tool, many overlook project management's benefits because they see themselves as continuously adapting organizations. In reality this role makes project management even more vital. *Managing Technology Based Projects* imparts the latest approaches and tools essential to lead a successful technology based project. It outlines the practical integration of project management with four key areas: strategic alignment of projects within the enterprise, the project management process and its organizational support system, invaluable tools and techniques, and the individual and group leadership within a project's organization. Complete with examples of industrial applications, the book includes Methods for defining key performance indicators and assessing project management process effectiveness, Suggestions for fine tuning and continuous improvement, Practical case scenarios, discussion topics, end of chapter reviews and exercises. Attention to project management as it applies to a globalized business. No one in a managerial role should be without Thamhain's expert advice. This guidebook is your road map to successfully incorporating enterprise project management into technology based work.

From Analyst to Leader Lori Lindbergh, Lori Lindbergh PMP, Richard VanderHorst, Kathleen B. Hass, Richard VanderHorst PMP, Kathleen B. Hass PMP, Kimi Ziemski, Kimi Ziemski PMP, 2007-12 **Become equipped with the principles, knowledge, practices and tools need to assume a leadership role in an organization.** *From Analyst to Leader: Elevating the Role of the Business Analyst* uncovers the unique challenges for the business analyst to transition from a support role to a central leader serving as change agent, visionary and credible leader. ***The Enterprise Business Analyst*** Kathleen B. Hass PMP, 2011-10-01 **Business Analysts Chart Your Path to Success with Creative Solutions to Complex Business Problems** Business in the 21st century is rife with complexity. To leverage that complexity and guide an organization through these turbulent times, today's business analyst must transition from a tactical project focused role to a creative, innovative role. The path to this transition and the tools to accomplish it are presented in this new book by acclaimed author Kathleen Kitty Hass. Winner of PMI's David I Cleland Project Management Literature Award for her book *Managing Complex Projects: A New Model*, Hass has again written a book that will refocus a discipline. Hass believes that only by confronting and capitalizing on change and complexity, the new constants in today's world, can organizations forge ahead. The enterprise business analyst is perfectly positioned to understand the needs of an organization, help it remain competitive, identify creative solutions to

complex business problems bring about innovation and constantly add value for the customer and revenue to the bottom line The Enterprise Business Analyst Developing Creative Solutions to Complex Business Problems offers An overview of the current and emerging role of the business analyst New leadership models for the 21st century Methods for fostering team creativity Practices to spark innovation Strategies for communicating in a complex environment

Project Management

Best Practices Harold Kerzner,2006-07-12 Project Management Best Practices focuses on such companies as Computer Associates Symcor and Satyam It presents new information from companies who have been unheard from in the past though they represent some of the largest growth areas in the world today

Delivering Successful IT-enabled Business Change

Great Britain: National Audit Office,2006-11-17 The Government set out its strategy to improve the delivery of public services through increased and better use of information technology Cm 6683 ISBN 0101668325 in November 2005 with the aim of ensuring services are designed around the needs of customers or citizens rather than the provider Drawing on 24 case studies from the public and private sectors in the UK and overseas this NAO report highlights examples of successful IT enabled programmes and projects which have achieved tangible benefits for citizens and taxpayers and identifies good practice which can be transferred to new and existing government programmes and projects It pinpoints three key issues in these success stories relating to i the degree of engagement by senior decision makers ii the level of organisational understanding of what is needed to be an intelligent client in terms of having the necessary skills to negotiate effectively with suppliers and users and iii the importance of realising the benefits of change by determining at the outset what the desired benefits are and how the project will be managed to ensure these benefits are optimised

Implementing the Virtual

Project Management Office Marcus Goncalves,2006-09-13 Globalization and increased outsourcing have redefined project management The complex dynamics involved in today s long distance projects require a new skill set and knowledge base unlike anything needed before Here leading project management expert Marcus Goncalves presents a complete guide to implementing the virtual project management office ePMO Leveraging his information technology expertise and PM experience Goncalves offers cutting edge techniques for managing projects across borders working with colleagues and clients from different cultures and utilizing the necessary telecommunication Internet technologies ePM managers and their virtual teams and remote PM offices must have Implementing the Virtual Project Management Office complies with the Project Management Institute s Project Management Body of Knowledge PMBOK guidelines and extends them to ePMO After analyzing the benefits of ePM versus conventional project management Goncalves presents an in depth discussion of ePM practices scenarios and challenges aided by real world examples and insightful case studies Providing a full focus on the management and execution of virtual projects Goncalves demonstrates the time and cost saving advantages showing how to begin realizing those advantages immediately He gives you Guidelines for building virtual project teams Step by step best practices for keeping an eProject on course Techniques for measuring project performance and earned value eTools for

controlling project quality Ways to integrate speed change and innovation for ePM success A customer driven approach to ePM Goncalves provides comprehensive information on developing a state of the art virtual project management office from the necessary structure and environment to the technology He also defines what concurrent ePM is and the need for change management during the process The bonus CD features sample policies forms budgets checklists and software including the award winning Mindmanager from Mindjet to assist in your ePMO implementation Applied Project Management Harold Kerzner,2000 Putting project management to work best practices for achieving excellence Harold Kerzner s landmark Project Management has long been the reference of choice for outstanding coverage of the basic principles and concepts of project management Now this book takes the next step converting theory into practice to address the application and implementation of project management in the real world Informed by Harold Kerzner s extensive original research and accessible approach it is essential reading for today s and tomorrow s professionals involved in project management Features include Commentaries from managers at leading corporations who share their decision making processes including the successes and mistakes for project management implementation Twenty five case studies highlighting crucial project management issues problems and solutions Helpful end of chapter learning aids including questions and puzzles The Publishers Weekly ,2002 Project Management Harold Kerzner,2001 This classic guide enables you to learn from the successes and failures of leading companies explore new cost control and risk management techniques and obtain the information needed to study for the PMI Certification exam The Design Build Institute of America This book is more like an encyclopedia of project management than simply a textbook Once you ve been through this text it will become a well used reference on your bookshelf Somewhere inside Dr Kerzner has addressed at least a portion of whatever you re looking for Dr Don Shanfelt PMP E Commerce PM for WorldCom and adjunct IT professor in Colorado Springs Project management at its best a banner edition of the landmark reference This latest edition of the bestselling bible of project management brings outstanding coverage of the basic principles and concepts of project management right up to date with the latest developments in the field Written by one of the best known and respected authorities on the subject it is essential reading for today s and tomorrow s professionals involved in project management It covers every key aspect of the subject from the intricate framework of organizational behavior and structure that can determine project success to the planning scheduling and controlling processes vital to effective project management New features include Up to date coverage of global project management the project management maturity model six sigma and conflict resolution modes Dozens of real world case studies and hundreds of sample problems across a wide range of industries The Practitioner's Guide to Program Management Irene Didinsky,2025-05-13 Programs are essential to executing corporate strategies however their success depends on several critical factors effective stakeholder engagement robust program governance skilled team management a solid program management infrastructure and adherence to a well defined program management lifecycle When these

elements are missing or inconsistently applied program execution often fails Knowledge gaps inconsistencies in how program management is defined across industries and the absence of a standardized approach are common pitfalls Despite the high stakes comprehensive resources on program management are surprisingly scarce That's where The Practitioner's Guide to Program Management Second Edition steps in to fill the void This updated edition of the original classic provides a systematic approach to program management addressing the critical need for clear definitions and practical guidance Divided into strategic and tactical parts the book covers everything from executing corporate strategy through programs to delivering them on time and within budget With easy to follow chapters and helpful visuals this guide empowers program managers to standardize practices and reduce inconsistencies ensuring successful outcomes time and time again Key Features Provides a strategic well defined roadmap and framework for program success built upon mature program management practices Breaks down the complexities of program management with detailed real world examples Addresses how to navigate the new challenges and opportunities in our post Covid world integrating the latest trends to help program managers stay ahead of the curve Describes how organizational structure influences the role of a program manager and introduces the concept of the program management continuum which outlines the four phases within project and program oriented organizational structures Provides an in depth analysis highlighting the importance of aligning program strategy with organizational strategy and describes the elements that program managers and program sponsors create to ensure it throughout the program lifecycle Discusses the future of program management including the adoption of agile methodologies enhancing risk management growing communication and cultural competence fostering innovation and emphasizing sustainability WAV offers Excel and MS Project template files for the business case featured in the book and helpful PowerPoint presentations for the reader available from the Web Added ValueTM Download Resource Center at www.jrosspub.com

Professional Memoirs, Corps of Engineers, United States Army and Engineer Department at Large ,2004

Facilities Design & Management ,2000 Library Journal ,2002 Fundamentals of Project Management Rory Burke,2010 Fundamentals of Project Management explains how to use the latest project management planning and control tools and techniques used by the planning software the APM BoK 5ed the PMBOK 4ed and the unit standards level 4 The text uses plenty of worked examples and exercises to explain how to use all the body of knowledge topics and particularly the Project Management Process and the Project Management Plan Target Market Project managers new to project management who are managing projects of limited complexity Project team members who are responsible for performing all the calculations reporting and the administration functions Contractors suppliers and consultants who participate in projects Support Material An INSTRUCTOR GUIDE and POWERPOINTS SLIDES are available upon request **Encyclopedia of Small Business** Arsen Darnay,Monique D. Magee,2007 Contains over six hundred alphabetically arranged entries that provide information on various aspects of small business covering human resources production and productivity financial

activities marketing legal issues and many other topics Readings in Information Technology Project Management Gary L. Richardson,Charles William Butler,2006 Introducing the first collection of IT Project Management readings in the academic market Readings in Information Technology Project Management provides users with real world examples of information project management from experienced project managers Comprehensive case studies coupled with various perspectives from experienced project managers are sure to equip users with a strong foundation for success in today s business world **PM Network** ,2000

Reviewing **Building Project Management Centers Of Excellence**: Unlocking the Spellbinding Force of Linguistics

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