

Yield Management at American Airlines

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Critical to an airline's operation is the effective use of its reservations inventory. American Airlines began research in the early 1960s in managing revenue from this inventory. Because of the problem's size and difficulty, American Airlines Decision Technologies has developed a series of OR models that effectively reduce the large problem to three much smaller and far more manageable subproblems: overbooking, discount allocation, and traffic management. The results of the subproblem solutions are combined to determine the final inventory levels. American Airlines estimates the quantifiable benefit at \$1.4 billion over the last three years and expects an annual revenue contribution of over \$500 million to continue into the future.

In its 1987 annual report, American Airlines broadly described the function of yield management as "selling the right seats to the right customers at the right prices." While this statement oversimplified yield management, it does capture the basic motivation behind the strategy. A better description of yield management as it applies to airlines is the control and

management of reservations inventory in a way that increases (maximizes, if possible) company profitability, given the flight schedule and fare structure.

The role of yield management at American is analogous to the inventory control function for a manufacturing company. Planning departments determine the airline's flight schedule and fares. The combi-

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Cases in Operations Management Robert D. Klassen, 2006 The Ivey Casebook Series is a co publishing partnership between SAGE Publications and the Richard Ivey School of Business at The University of Western Ontario Due to their popularity in more than 60 countries approximately 200 new cases are added to the Ivey School of Business library each year Each of the casebooks comes equipped with instructor s resources on CD ROM These affordable collections will not only help students connect to real world situations but will benefit corporations seeking continued education in the field as well Cases in Operations Management Building Customer Value Through World Class Operations is unique in its strong grounding in real world decisions The cases are structured into six chapters each of which offers an overview of key concepts Given that most managers will need to function effectively in an international context the cases draw from challenges faced by experienced managers in such varied settings as China France India Italy Japan the Netherlands Trinidad Vietnam and others in addition to the United States and Canada These cases continue to illustrate basic concepts while expanding students understanding of economic political and cultural concerns that must be interwoven into such key areas as process design quality and supply chain management The following are represented in this casebook Strong decision orientation of real world cases Clear development of the link between business processes and customer value Diversity of international case settings Mixture of cases simulations and in class exercises Includes Instructors Resources on CD ROM with detailed 6 10 page casenotes for each case preparation questions for students to review before class discussion questions and suggested further readings The IVEY Casebook Series Cases in Business Ethics Cases in Entrepreneurship Cases in Gender Diversity in Organizations Cases in Operations Management Cases in Organizational Behavior Cases in the Environment of Business Cases in Alliance Management Mergers and Acquisitions Text and Cases *Pricing and Revenue Optimization* Robert L. Phillips, 2021-05-18 This book offers the first introduction to the concepts theories and applications of pricing and revenue optimization From the initial success of yield management in the commercial airline industry down to more recent successes of markdown management and dynamic pricing the application of mathematical analysis to optimize pricing has become increasingly important across many different industries But since pricing and revenue optimization has involved the use of sophisticated mathematical techniques the topic has remained largely inaccessible to students and the typical manager With methods proven in the MBA courses taught by the author at Columbia and Stanford Business Schools this book presents the basic concepts of pricing and revenue optimization in a form accessible to MBA students MS students and advanced undergraduates In addition managers will find the practical approach to the issue of pricing and revenue optimization invaluable With updates to every chapter this second edition covers topics such as estimation of price response functions and machine learning based price optimization New discussions of applications of dynamic pricing and revenue management by companies such as Amazon Uber and Disney and in industries such as sports theater and electric power are also included In

addition the book provides current coverage of important applications such as revenue management markdown management customized pricing and the behavioral economics of pricing Pricing and Revenue Optimization Robert Lewis Phillips,2005-08-05 Written for MBA students and practitioners this book is a comprehensive introduction to the theory and application of pricing and revenue optimization Wolens V. American Airlines, Inc ,1991 **Yield Management at American Airlines** ,1988 International Encyclopedia of Transportation ,2021-05-13 In an increasingly globalised world despite reductions in costs and time transportation has become even more important as a facilitator of economic and human interaction this is reflected in technical advances in transportation systems increasing interest in how transportation interacts with society and the need to provide novel approaches to understanding its impacts This has become particularly acute with the impact that Covid 19 has had on transportation across the world at local national and international levels Encyclopedia of Transportation Seven Volume Set containing almost 600 articles brings a cross cutting and integrated approach to all aspects of transportation from a variety of interdisciplinary fields including engineering operations research economics geography and sociology in order to understand the changes taking place Emphasising the interaction between these different aspects of research it offers new solutions to modern day problems related to transportation Each of its nine sections is based around familiar themes but brings together the views of experts from different disciplinary perspectives Each section is edited by a subject expert who has commissioned articles from a range of authors representing different disciplines different parts of the world and different social perspectives The nine sections are structured around the following themes Transport Modes Freight Transport and Logistics Transport Safety and Security Transport Economics Traffic Management Transport Modelling and Data Management Transport Policy and Planning Transport Psychology Sustainability and Health Issues in Transportation Some articles provide a technical introduction to a topic whilst others provide a bridge between topics or a more future oriented view of new research areas or challenges The end result is a reference work that offers researchers and practitioners new approaches new ways of thinking and novel solutions to problems All encompassing and expertly authored this outstanding reference work will be essential reading for all students and researchers interested in transportation and its global impact in what is a very uncertain world Provides a forward looking and integrated approach to transportation Updated with future technological impacts such as self driving vehicles cyber physical systems and big data analytics Includes comprehensive coverage Presents a worldwide approach including sets of comparative studies and applications **Airline Stewards and Stewardesses Association, Local 550 V. American Airlines, Inc** ,1977 *Regional Differences in International Airline Operating Economics* ,1997 **American Aviation Daily** ,1955 **American Airlines, Inc** Anirudh S. Dhebar,1989 Hearings United States. Congress. Senate. Committee on Small Business,1953 *Hearings* United States. Congress Senate,1953 Moody's Bond Survey ,1986-08 American Aviation ,1963 *Traffic World and Traffic Bulletin* ,1930 Mergent Transportation Manual ,2001 Operations

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