

## Summary

Revenue

\$17.2Bil

+9%

GAAP Net Income

\$2.17Bil

+12%

GAAP EPS

\$3.04

+16%

Book value per share

\$40.88

+12%

## Segment Revenue - Percent Change



US Consumer Services

+12%



International Card Services

+11%



Commercial Services

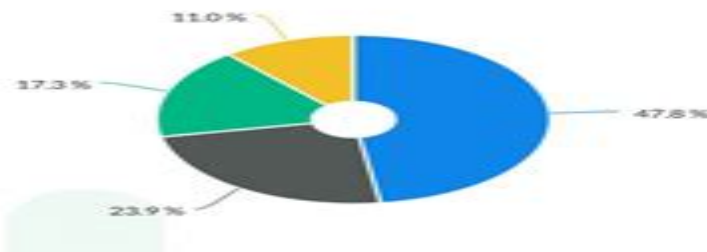
+8%



Global Merchant &amp; Network Services

-2%

## Revenue Mix



## Balance Sheet



Cash and cash equivalents

\$40.6Bil



Long-term debt

\$49.7Bil

“We also saw record levels of annual Card Member spending, record net card fee revenues, and a record 13 million new card acquisitions, and we continued to add millions of merchant locations to our network globally. We exited the year with increased momentum, with billings growth accelerating to 8 percent in the fourth quarter, driven by stronger spending from our consumer and commercial customers during the holiday season.”

- Stephen J. Squeri, CEO

## Operating Statistics

Average basic Card Member spending  
(in dollars)Card Member loans  
(\$ in billions)

## Other Highlights



Average fee per card

\$108

+14%



Consolidated expenses

\$13.1Bil

+11%



Net card fees

\$2.2Bil

+18%

(All comparisons are on a year-over-year basis, unless otherwise stated)

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etwas da ist was ich oben beschrieben habe eine

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